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# Call Center Operations Management



## Handbook and Study Guide

Brad Cleveland  
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# Call Center Operations Management Handbook Study Guide

**Terry C. Jones**



## **Call Center Operations Management Handbook Study Guide:**

*Call Center Operations Management Handbook and Study Guide* Brad Cleveland,Debbie Harne,2004 This handbook is part two of ICMI s comprehensive four part series on call center management which includes people management operations management customer relationship management and leadership and business management The Call Center Operations Management Handbook and Study Guide provides this solid foundation through an examination of key performance indicators call center planning and management processes call center technology and facilities management The guide begins with an explanation of service level and response time key objectives that measure the accessibility of the center A detailed examination of other key performance indicators follows The third section of the guide provides an in depth discussion of the planning and management processes upon which call center operations depend including forecasting staffing and scheduling The guide then transitions from processes to technology with an integrated look at the technologies present in the best of today s centers The guide closes with site selection call center design health and safety issues and disaster recovery principles

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begins by exploring key customer relationship management principles including the value of customer satisfaction and loyalty and customer segmentation Measuring customer satisfaction is the focus of the second section of the guide as it provides practical information on measurement methodologies and contributors to customer satisfaction The guide then transitions into establishing strategies that support organizationwide objectives and align people processes and technologies with these goals The fourth section of the guide highlights the importance of a cross functional approach to customer relationship management and places the responsibility for initiating this involvement squarely on the shoulders of the call center professional The study guide s final section includes actionable guidance on supporting customer relationship management with innovative technology effective processes and essential employee development      **Call Center**

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