

# Power 375 SL

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**Colin S. Gray**



## Cyberpower 375sl:

**Making Strategic Sense of Cyber Power** Colin S. Gray, 2013 Cyber is now recognized as an operational domain but the theory that should explain it strategically is for the most part missing It is one thing to know how to digitize it is quite another to understand what digitization means strategically The author maintains that although the technical and tactical literature on cyber is abundant strategic theoretical treatment is poor He offers four conclusions 1 cyber power will prove useful as an enabler of joint military operations 2 cyber offense is likely to achieve some success and the harm we suffer is most unlikely to be close to lethally damaging 3 cyber power is only information and is only one way in which we collect store and transmit information and 4 it is clear enough today that the sky is not falling because of cyber peril As a constructed environment cyberspace is very much what we choose to make it Once we shed our inappropriate awe of the scientific and technological novelty and wonder of it all we ought to have little trouble realizing that as a strategic challenge we have met and succeeded against the like of networked computers and their electrons before The whole record of strategic history says Be respectful of and adapt for technical change but do not panic Publisher description [Military Perspectives on Cyberpower](#) Larry Wentz, Charles Barry, Stuart Starr, 2012-07-09 During the course of nearly two years the Center for Technology and National Security Policy CTNSP National Defense University NDU has conducted extensive research to identify and explore major cyber issues These activities were performed in response to a request in the 2006 Quadrennial Defense Review QDR The result of that research is documented in a book entitled Cyberpower and National Security

**Making Strategic Sense of Cyber Power: Why The Sky is Not Falling (Enlarged Edition)** Colin S. Gray, Strategic Studies Institute, U.S. Army War College, 2013-05-18 Cyber is now recognized as an operational domain but the theory that should explain it strategically is for the most part missing It is one thing to know how to digitize it is quite another to understand what digitization means strategically The author maintains that although the technical and tactical literature on cyber is abundant strategic theoretical treatment is poor He offers four conclusions 1 cyber power will prove useful as an enabler of joint military operations 2 cyber offense is likely to achieve some success and the harm we suffer is most unlikely to be close to lethally damaging 3 cyber power is only information and only one way in which we collect store and transmit information and 4 it is clear enough today that the sky is not falling because of cyber peril As a constructed environment cyberspace is very much what we choose to make it *Cyberpower and National Security* Franklin D. Kramer, Stuart H. Starr, Larry K. Wentz, 2009 This book creates a framework for understanding and using cyberpower in support of national security Cyberspace and cyberpower are now critical elements of international security United States needs a national policy which employs cyberpower to support its national security interests **Cyber Power** Solange Ghernaouti-Hélie, 2013-03-26 Today cyberspace is where new forms of criminality are being exploited and cyberspace has become the economic and military battlefield where conflicts of all kinds are played out the ability to control information and telecommunication

infrastructure to respond to cyberattacks and to ensure cybersecurity offers real power and has become one of the most significant political economic and technological issues of this twenty first century Information and communication technologies ICT have grown to become a critical part of our society s infrastructure and their potential misuse affects us all from the individual citizen to private and public organizations and states thus cyberpower has become the newest means for organisations both legitimate and criminal to demonstrate their capabilities This book explains the stakes of cyberpower in terms of its various manifestations including cybercriminality cyberterrorism cyberconflicts and cyberwarfare It evaluates the impacts on and consequences for individuals organisations and states it provides a panorama of the actors and their means of operating and describes the strategies methodologies and kinds of measures that can be employed to combat the abusive and criminal uses of digital technologies and thus improve security within cyberspace and in real life The book s educational approach including numerous illustrations exercises and case studies makes a complex subject accessible to a wide public

**Frameworks and Insights Characterizing Trends in Cyberspace and Cyberpower** Franklin D. Kramer, United States. Office of Naval Research, 2007 During the course of the Department of Defense s DoD 2006 Quadrennial Defense Review it was observed that DoD lacks a coherent holistic framework to formulate and assess policy issues associated with cyberspace and cyberpower To redress that shortfall the Under Secretary of Defense Policy directed the Center for Technology and National Security Policy CTNSP National Defense University NDU to undertake a cyberpower study As stated in the study s Terms of Reference there is a compelling need for a comprehensive robust and articulate cyber power theory that describes explains and predicts how our nation should best use cyber power in support of US national and security interests Consistent with that goal this paper addresses four issues First it provides a holistic framework for addressing cyberpower issues and it summarizes the major findings of several studies that are being developed to characterize that framework Second it identifies and discusses potential Measures of Merit MoMs that can be applied to layers of that holistic framework Third to illustrate the types of analyses that are being pursued a framework for tactical influence operations is introduced and applied The paper concludes with some broad observations on the nature of the cyberpower problem

**Abstract** Making Strategic Sense of Cyber Power Colin S. Gray, 2013-04 Cyber is now recognized as an operational domain but the theory that should explain it strategically is for the most part missing It is one thing to know how to digitize it is quite another to understand what digitization means strategically The author maintains that although the technical and tactical literature on cyber is abundant strategic theoretical treatment is poor He offers four conclusions 1 cyber power will prove useful as an enabler of joint military operations 2 cyber offense is likely to achieve some success and the harm we suffer is most unlikely to be close to lethally damaging 3 cyber power is only information and is only one way in which we collect store and transmit information and 4 it is clear enough today that the sky is not falling because of cyber peril As a constructed environment cyberspace is very much what we choose to make it Once we shed our inappropriate awe

of the scientific and technological novelty and wonder of it all we ought to have little trouble realizing that as a strategic challenge we have met and succeeded against the like of networked computers and their electrons before The whole record of strategic history says Be respectful of and adapt for technical change but do not panic Publisher description Ten Propositions Regarding Cyberpower Jordon T Cochran,2025-05-22 This thesis is an initial attempt to clarify and further conceptualize cyberspace as an Air Force warfighting domain This thesis follows two previous Ten Propositions works regarding airpower and spacepower respectively written by Col Phillip S Meilinger 1995 and Maj Michael V Smith 2001 As the United States military explores its future regarding cyberspace operations the time has come to frame similar propositions regarding cyberpower Specifically this thesis seeks to answer the question What is the nature of cyberpower It also tests the notion that cyberpower is simply a continuation or extension of airpower Two points come immediately to the forefront of this work First cyberpower is different from airpower in that it encompasses much more than the vertical dimension of warfare Second cyberspace operations are quickly maturing to a point wherein propositions regarding cyberpower are worth discussing The ten propositions presented here do not represent a complete list This work has been selected by scholars as being culturally important and is part of the knowledge base of civilization as we know it This work was reproduced from the original artifact and remains as true to the original work as possible Therefore you will see the original copyright references library stamps as most of these works have been housed in our most important libraries around the world and other notations in the work This work is in the public domain in the United States of America and possibly other nations Within the United States you may freely copy and distribute this work as no entity individual or corporate has a copyright on the body of the work As a reproduction of a historical artifact this work may contain missing or blurred pages poor pictures errant marks etc Scholars believe and we concur that this work is important enough to be preserved reproduced and made generally available to the public We appreciate your support of the preservation process and thank you for being an important part of keeping this knowledge alive and relevant *MAKING STRATEGIC SENSE OF CYBER POWER: WHY THE SKY IS NOT FALLING*. Colin S. Gray,2022 **Cyberpower as a Coercive Instrument** Air University (U S ) School of Adva,ANN M. HALLE,2025-05-22 This thesis aims to help bridge the gap between existing knowledge of cyberspace and the practical use of cyberpower as a coercive instrument This knowledge will assist leaders at all levels to properly integrate cyberpower into a well crafted strategy This analysis demonstrates that although cyberpower has potential as an effective coercive instrument it requires further evolution to be a persistent and powerful force by itself This study examined the details of nine separate cyber attacks against the United States Estonia and Georgia Cyberpower failed to deter or compel in the cases examined The research question of this study is Can cyberpower coerce adversarial states and non state actors This study concludes that used alone cyberpower has yet to show coercive ability Used in a combined campaign with other instruments it also has yet to prove its coercive ability However cyberpower can be effective in brute

force actions both alone and when combined with other instruments This work has been selected by scholars as being culturally important and is part of the knowledge base of civilization as we know it This work was reproduced from the original artifact and remains as true to the original work as possible Therefore you will see the original copyright references library stamps as most of these works have been housed in our most important libraries around the world and other notations in the work This work is in the public domain in the United States of America and possibly other nations Within the United States you may freely copy and distribute this work as no entity individual or corporate has a copyright on the body of the work As a reproduction of a historical artifact this work may contain missing or blurred pages poor pictures errant marks etc Scholars believe and we concur that this work is important enough to be preserved reproduced and made generally available to the public We appreciate your support of the preservation process and thank you for being an important part of keeping this knowledge alive and relevant

Cashing in on Cyberpower Mark T. Peters (II), 2018-05 As the world has become increasingly digitally interconnected military leaders and other actors are ditching symmetric power strategies in favor of cyberstrategies Cyberpower enables actors to change actual economic outcomes without the massive resource investment required for military force deployments Cashing In on Cyberpower addresses the question Why and to what end are state and nonstate actors using cybertools to influence economic outcomes The most devastating uses of cyberpower can include intellectual property theft espionage to uncover carefully planned trade strategies and outright market manipulation through resource and currency values Offering eight hypotheses to address this central question Mark T Peters II considers every major cyberattack almost two hundred over the past ten years providing both a quick reference and a comparative analysis He also develops new case studies depicting the 2010 intellectual property theft of a gold detector design from the Australian Codan corporation the 2012 trade negotiation espionage in the Japanese Trans Pacific Partnership preparations and the 2015 cyberattacks on Ukrainian SCADA systems All these hypotheses combine to identify new data and provide a concrete baseline of how leaders use cybermeans to achieve economic outcomes

Towards a (Preliminary) Theory of Cyberpower, 2008 In the 2006 Quadrennial Defense Review a request was made to have the Center for Technology and National Security Policy CTNSP National Defense University NDU develop a theory of cyberpower It was noted that there was a need to develop a holistic framework that would enable policy makers to address cyber issues in proper perspective To satisfy that tasking CTNSP convened five workshops drawing on experts from government industry academia and think tanks Those workshops addressed a broad set of issues related to the evolution of cyberspace cyberpower cyberstrategy and institutional factors that influence those factors e g governance legal issues To develop the desired theory this paper systematically addresses five key areas First the paper defines the key terms that are associated with cyberpower Particular emphasis is placed on the terms cyberspace cyberpower and cyberstrategy Second the paper categorizes the elements constituent parts and factors that yield a framework for thinking about cyberpower Third the paper explains the major factors that are driving

the evolution of cyberspace and cyberpower To support that effort the paper presents strawman principles that characterize major trends Fourth the paper connects the various elements of cyberstrategy so that a policy maker can place issues in proper context Finally the theory anticipates key changes in cyberspace that are likely to affect decision making In view of the dramatic changes that are taking place in cyberspace it is important to stress that this effort must be regarded as a preliminary effort It is expected that the theory will continue to evolve as key technical social and informational trends begin to stabilize

Cashing in on Cyberpower Mark T. Peters (II),2018 As the world has become increasingly digitally interconnected military leaders and other actors are ditching symmetric power strategies in favor of cyberstrategies Cyberpower enable actors to change actual economic outcomes without the massive resource investment required for military force deployments Cashing In on Cyberpower addresses the question Why and to what end are state and nonstate actors using cybertools to influence economic outcomes The most devastating uses of cyberpower can include intellectual property theft espionage to uncover carefully planned trade strategies and outright market manipulation through resource and currency values Offering eight hypotheses to address this central question Mark T Peters II considers every major cyberattack almost two hundred over the past ten years providing both a quick reference and a comparative analysis He also develops new case studies depicting the 2010 intellectual property theft of a gold detector design from the Australian Codan corporation the 2012 trade negotiation espionage in the Japanese Trans Pacific Partnership preparations and the 2015 cyberattacks on Ukrainian SCADA systems All these hypotheses combine to identify new data and provide a concrete baseline of how leaders use cybermeans to achieve economic outcomes Provided by publisher *Cyberpower as a Coercive Tool in 2035* John D. Bedingfield,2011 Although coercion by cyberpower alone may be limited today if appropriate steps are taken by the year 2035 cyberpower will be a useful coercive instrument of power This essay explores the reasons why cyberpower is not coercive today and ways it may become more coercive in the future The cyber attacks employed against Estonia and Iran provide evidence cyberpower is currently not coercive as do today s unique cyber attributes Subsequently many experts criticize the coercive ability of cyber tools arguing the ability to quickly deploy countermeasures to a cyber attack imprecise cyber tools and lack of attribution are all reasons why cyber may not be coercive Abstract from web site

Cyber Power: Attack and Defense Lessons from Land, Sea, and Air Power - Estonia and Georgia Cyber Conflicts, Through the Lens of Fundamental Warfighting Concepts Like Initiative, Speed, and Mobility U. S. Military,Department of Defense (DoD),E. Lincoln Bonner III,U. S. Government,2019-01-24 Cyberspace is the newest warfighting domain but heretofore it has been the nearly exclusive purview of technical experts not warfighters Consequently much of the work on cyber power theory has eschewed the traditional concepts and lexicon of war in favor of language more familiar to technical experts in information communications technology This convention stunts strategic thinking on cyber power and creates a barrier to cyber power s integration into joint military operations For these reasons this study advances the beginnings of a cyber

power theory rooted in the lessons of war experience in the traditional warfighting domains of land sea and air By examining cyber power through the lens of fundamental concepts like initiative terrain speed and mobility cyberspace's similarities to the other warfighting domains emerge Cyber power combines qualities inherent to land sea and air power making cyber power simultaneously distinct from and analogous to all three This unique synergy is what separates cyber power from these other forms of military power At the same time similarities between cyberspace and the physical domains lets cyber power theory take lessons from past war experiences as well as from the military theories of those like Carl von Clausewitz Sir Julian Corbett Sir John Slessor and John Boyd By rigorously observing when the analogies between cyberspace and the other domains apply and collapse this study gleans some lessons from traditional experience and theory on how to seize the advantage on attack or defense in cyber power The medium we know today as cyberspace is truly new The medium's beginnings can be traced back to World War II when the first analog computer Colossus was invented to aid the wildly effective Allied code breaking effort against Germany codenamed ULTRA The development of cyberspace was slow but reached critical mass in the 1980s when the Internet a network of networks supplanted the ARPAnet Advanced Research Projects Agency net Since that time the spread of computer networking has become ubiquitous in the developed world and continues to expand worldwide at a breakneck pace with the proliferation of mobile computing smart phones Conflict has already started in cyberspace One of the earliest examples is the American sabotage on a Soviet oil and gas pipeline in the early 1980s A more recent example is the cyber attack on the Iranian nuclear program using the Stuxnet computer virus The Stuxnet virus corrupted the control system for the centrifuges Iran had been using to enrich uranium destroying or disabling the centrifuges in the process Western analysts believe that this cyber attack in conjunction with other measures has delayed Iran's nuclear weapons program until 2015 This delay achieved non kinetically is the best most experts believed the United States or its allies could have attained with an air strike on those same centrifuge facilities Cyber power is the ability to exploit cyberspace to create advantages and influence events As Stuxnet demonstrates cyber power can produce strategic operational and tactical effects on par with the traditional violent means of conflict land sea and air power Yet cyber power theory appears to be lagging the pace of conflict This is not unique to the cyberspace domain Air power was introduced into conflict in World War I WWI but air power theory did not develop significantly until after the war ended when those who participated in or observed the conflict had the opportunity to reflect on those experiences Giulio Douhet's *Command of the Air* Brigadier General Billy Mitchell's *Winged Defense* and Sir John Slessor's *Air Power and Armies* were all published prior to the start of World War II WWII



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