

CDCR uses Troux to Reduce Complexity, Control Costs and Speed Decision-Making

Process reusing is the number one objective of the California Department of Corrections and Rehabilitation (CDCR), one of the largest government correctional institutions in the country. With approximately 50,000 employees and 247,000+ inmates and parolees, it takes significant CDCR Director, Emergency Information Services (EIS), says. Processes that the EIS team could be central to supporting this mission.

Planes recognized early that an Enterprise Architecture (EA) could convert the Department's IT environment into a strategic differentiator. Her purchased an EA program using Troux and its already existing positive results, CDCR by developing their own internal taxonomy matching business requirements held by the Department's organizations and their initiatives, that reduce spending, maximize risk, and maximize agility.

Not Business as Usual

The State of California, like many governments around the world, had been frequently disadvantaged by senior level state IT State budgetary constraints. As California's largest state department, CDCR is continuously under pressure to streamline operations and shave highly control costs.

This makes it even more challenging for Plans to manage the consolidation of multiple departments in the mid-2000s. The EIS team found their governing and managing hundreds of data as well as a complex array of hardware and software with few enterprise procedures and a lack of enterprise-defined technology standards.

Shared business programs across CDCR were duplicating efforts and requiring platforms and applications based on local requirements. Inconsistency, redundant or partial data, and no one central source to all their questions, and repeat project monitoring and quality assessments. Lack of a structured baseline and software inventory, hindering effective cost analysis and planning for consolidation, reuse or retirement.

Planning knew where had to be a better way. "We needed to take a hard look at our environment and consider alternatives," said Plans. "We had to get our teams, person what we were investing from the departmental perspective and what we expect to support. What was the response to these findings, put a framework around this, and adopt a true Enterprise Architecture program for managing our IT assets."

Plans' fellow Captain William Eggers, Chief Enterprise Architect, partnered with Troux to expand EA into a mature strategic program. "We wanted a tool that allowed CDCR to strategically align IT investments with business objectives and functions, mapping new requirements for CDCR." Eggers explained. His goal was to have the CDCR EA Program management for strategic initiatives, EIS has been able to map processes and cut out challenges IT and business initiatives using Troux tools, and the implementation has already yielded significant benefits.



Key Transformation

Adopted 240+ EA software, in person and via panel

Facilities 33 adult institutions, 167 camps, 11 juvenile justice facilities

Health 1,000+ patient software in 24 public correctional facilities and 11 camps

Health: Polycarbonate reduce compliance

Budget: \$9.2B annual

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