



CAPM Study Guide

1. Introduction to Project Management

- Five Project Management Process Groups: Initiating, Planning, Executing, Monitoring and Controlling, and Closing.
- Project, Program, Portfolio, and Operational Management: Projects are temporary and unique, programs are groups of related projects, portfolios are collections of projects and programs, and operational management involves the ongoing execution of activities that produce the same product or service.
- Project Lifecycle: Conception, Definition, Planning, Performance, and Closure.
- Tailoring: Selecting and adapting the project's processes, methodologies, inputs, outputs, etc., to best suit the project's unique context.

2. Project Environment

- Factors and assets impacting the project: Environmental factors might include legal regulations, market conditions, and social and cultural influences. Organizational assets might include process assets and knowledge repositories.
- Organizational Systems: Includes functional, matrix, and project-oriented structures.
- Project Management Office (PMO): Standardizes project-related governance processes and facilitates sharing of resources, methodologies, tools, and techniques.
- Hierarchy of projects, programs, and portfolios: Projects are part of programs, which are part of portfolios.

3. Role of the Project Manager

- Primary Functions: Planning, executing, and closing projects, managing teams, making decisions, and communicating.

Capm Study Guide 2015

Kim Heldman



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Mastering the NEW PMI Certified Associate in Project Management (CAPM)® Exam (2023 Version) Klaus Nielsen, Giampaolo Marucci, Jean-Luc Favrot, 2024-04-08 Project Management Institute PMI is the leading professional association for project management and the authority for a growing global community of millions of project professionals and individuals who use project management skills PMI offers several certifications in the areas of project management risk management and other related areas The Certified Associate in Project Management CAPM is one credential offered by the Project Management Institute PMI The CAPM is an entry level certification for project practitioners Designed for those with less project experience the CAPM is intended to demonstrate candidates understanding of the fundamental knowledge terminology and processes of effective project management This certification is a popular prerequisite that helps employers find the professionals most suited to fulfill specific roles in their organizations Most study guides just explain the contents of the exam without providing tools to maximize learning The authors as authorized training partners with PMI translate the new 2023 examination content outline into what exam takers need to do and know in preparation for the exam It also provides them with exercises and prep questions as a quick and easy check to ensure they are on the right path in preparation for the exam thus maximizing their chance of passing

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