

2. **Structural dynamics** — underlying social mechanisms (e.g., power relations, institutional design, and other dynamics) underlying the “soft” 3D.
- a. This section covers how social mechanisms can create soft boundaries. These mechanisms include: power and control, the “soft” 3D is often “produced” using a particular process, the process being used is “legitimised,” it is legitimised through its authority, “legitimacy” often provides a “soft” boundary. This is because the process is legitimised through the “soft” boundary of “legitimacy” which creates a “soft” boundary around the process when it is being used.
3. **Organisational boundaries** — divisionalisation, departmentalisation, and differentiation (e.g., lines of accountability and responsibility for authority and those who are accountable for those dimensions). These are “hard” boundaries and provide the boundaries of how “soft” boundaries can be “softened” or “softened” through “soft” boundaries. These boundaries are “hard” boundaries and provide the boundaries of how “soft” boundaries can be “softened” through “soft” boundaries.
- a. **Boundary spanning** — boundary spanning creates “soft” boundaries and provides the boundaries of how “soft” boundaries can be “softened” through “soft” boundaries.
  - b. **Boundary crossing** — boundary crossing creates “soft” boundaries and provides the boundaries of how “soft” boundaries can be “softened” through “soft” boundaries.
  - c. **Boundary bridging** — boundary bridging creates “soft” boundaries and provides the boundaries of how “soft” boundaries can be “softened” through “soft” boundaries.

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