



# CAPM Study Guide

## 1. Introduction to Project Management

- Five Project Management Process Groups: Initiating, Planning, Executing, Monitoring and Controlling, and Closing.
- Project, Program, Portfolio, and Operational Management: Projects are temporary and unique, programs are groups of related projects, portfolios are collections of projects and programs, and operational management involves the ongoing execution of activities that produce the same product or service.
- Project Lifecycle: Conception, Definition, Planning, Performance, and Closure.
- Tailoring: Selecting and adapting the project's processes, methodologies, inputs, outputs, etc., to best suit the project's unique context.

## 2. Project Environment

- Factors and assets impacting the project: Environmental factors might include legal regulations, market conditions, and social and cultural influences. Organizational assets might include process assets and knowledge repositories.
- Organizational Systems: Includes functional, matrix, and project-oriented structures.
- Project Management Office (PMO): Standardizes project-related governance processes and facilitates sharing of resources, methodologies, tools, and techniques.
- Hierarchy of projects, programs, and portfolios: Projects are part of programs, which are part of portfolios.

## 3. Role of the Project Manager

- Primary Functions: Planning, executing, and closing projects, managing teams, making decisions, and communicating.

# Capm Study Guide

**James L. Haner**

## Capm Study Guide:

*Project Management Workbook and PMP / CAPM Exam Study Guide* Harold Kerzner, Frank P. Saladiis, 2017-04-12

Sharpen your project management skills and prepare for the latest PMP CAPM exam. The Project Management Workbook and PMP CAPM Exam Study Guide is a two in one resource for mastering the Project Management Body of Knowledge PMBOK. As the companion to Project Management A Systems Approach to Planning, Scheduling and Controlling this book provides the opportunity to strengthen your understanding of project management in real world application with questions, problems and cases designed to enhance your critical thinking skills. Functioning as a stand alone study guide to the Project Management Professional PMP Certification Exam this book helps you develop the critical skills of a successful project manager with questions that show you what to expect on exam day. Interesting, enjoyable and thought provoking this workbook and study guide helps you dig into the PMBOK and gain the professional insights that come only from applying what you've learned. Reading the PMBOK doesn't fully prepare you to pass the PMP exam let alone function as a project manager in the real world. Understanding how to apply the various methodologies is vital to your success and this book gives you a wealth of guided practice to hone your skills in advance. Practice applying project management concepts. Test your grasp of the PMBOK methodology. Preview the PMP with simulated exam questions. Enhance your critical thinking and project management skills. The project manager's role is broad in scope and detailed in function. Don't try to memorize the PMBOK, internalize it. This approach gives you a ready body of knowledge available for recall as needed and helps you become a more efficient, more effective project manager. Instinctive knowledge comes from copious practice and the Project Management Workbook and PMP CAPM Exam Study Guide is your ideal resource for developing your skills. PMI, PMBOK, CAPM, PMP and Project Management Professional are registered marks of the Project Management Institute Inc.

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