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Mastering Business Analysis Standard Practices Kelley Bruns, Billie Johnson, 2019 This volume in the Business Analysis Professional Development Series presents all the standard practices for performing business analysis work across seven steps five perspectives and 74 techniques It will help business analysts at all levels further develop their skills and capabilities and master the next or intermediate level of competency in business analysis needed to advance their careers This reference provides valuable guidance to everyone who performs BA work uses BA deliverables reviews or approves BA deliverables or manages or mentors BA practitioners It will help readers comprehend the BA role responsibilities and deliverables that ensure business analysis success For instructors trainers and students the supplemental Mastering Business Analysis Standard Practices Workbook designed to be used in conjunction with the main text enables readers to practice the seven step process they are learning with a realistic case

study exercises and suggested solutions It helps facilitate self learning and course instruction effectively where users can engage the processes before applying them on their own projects

- Key Features
- bullet Presents a structured step by step process for performing business analysis that any new or experienced practitioner could follow rather than having to piece the process together themselves
- bullet Addresses stakeholder identification and thoroughly examines stakeholder analysis and management to ensure a deep understanding before planning or engaging stakeholder involvement
- bullet Discusses how to perform situational needs analysis and prepare situational justification for decision makers within the business context
- bullet Demonstrates how to plan the business analysis work effort and develop and execute communication and information management plans
- bullet Shows how to set up a project for success with a clear and concise scope definition boundary maintain agreement on scope and control scope in an ever changing environment
- bullet Provides detailed guidance on developing solution requirements and design definition for building the solution to meet stakeholder needs
- bullet Details the business analysis practitioner s role as the solution is being built

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CMA Examination Review: Outlines and study guides Irvin N. Gleim,Dale L. Flesher,1993 **The Magazine of Wall Street and Business Analyst** ,1908 **Certified Business Analysis Professional** Sorin Dumitrascu,2016-12-21 Business analysis involves determining how an organization functions and identifying its capabilities and then recommending solutions that will enable the organization to reach its goals The BABOK Guide defines the field of business analysis and serves as a benchmark for both business analysis practitioners and the organizations using their services A business analyst is responsible for understanding an organization and its needs and identifying problems and solutions They then determine the changes that are necessary for the organization to achieve its goals and objectives As a business analyst there are several key competencies that are important to understand and develop These are analytical thinking and problem solving appropriate behavioral characteristics business and software knowledge and communication and interaction skills Analytical thinking and problem solving include creative thinking decision making learning problem solving and systems thinking Each of these competencies can assist business analysts in helping clients to solve underlying problems as efficiently and effectively as possible A business analysis approach defines how and when business analysis tasks will be performed and what deliverables they will produce It must take organizational process requirements and the objectives of an initiative into account and meet agreed standards Inputs for planning a business analysis approach include the business needs an initiative is designed to address expert judgment and organizational process assets A business analysis approach may be plan driven change driven or a combination The type of approach chosen is influenced by elements of the project Stakeholder analysis is the process of identifying all stakeholders in a project or initiative as well as their roles authority levels influence and attitudes The inputs of a stakeholder analysis include the business need an initiative is designed to address enterprise architecture and organizational process assets Specific stakeholders can assist in the stakeholder analysis process by identifying and evaluating additional stakeholders A business analysis plan should identify required business analysis activities and results the amount of work needed to complete the activities and the management tools required to monitor

business analysis activities A business analyst uses four inputs when developing a business analysis plan the chosen business analysis approach business analysis performance assessment organizational process assets and the stakeholder list roles and responsibilities One of the primary responsibilities of the business analyst is to effect good communication with and among key stakeholders by creating a business analysis communication plan The four inputs to this plan include the business analysis approach business analysis plans organizational process assets and stakeholder list roles and responsibilities A business analyst considers five elements when creating a business analysis communication plan These include geography culture project type communication frequency and communications formality The plan requirements management process describes the process that will be used to approve requirements for implementation It is also used to assess the need for requirements traceability Inputs of the plan requirements management process include the business analysis approach a business analysis plan and organizational process assets The plan requirements management process includes several elements to consider These include a repository traceability requirements attributes a requirement prioritization process plan change management considerations and the need for tailoring of the process

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